

**Minutes of the 4th Programme Executive Board Meeting
UN- REDD Programme, Myanmar**

Date:	29 January 2018
Venue:	The Park Royal Hotel, Yangon
Time:	09:00 – 12:30
Objective of the meeting:	To update on progress in programme implementation and approve the budget plan for the year 2018
Co-Chairs:	Dr. Nyi Nyi Kyaw, Director General, Forest Department, MONREC Mr. Peter Batchelor, Country Director, UNDP Myanmar
Participants: PEB members	Ms. Xiaojie Fan, FAO Representative in Myanmar Ms. Emelyne Cheney, Regional Advisor, UNEP U Hla Maung Thein, Director General, Environmental Conservation Department, MONREC U Tin Aung Moe, Director, Myanmar Environment Rehabilitation-conservation Network (MERN); Daw Naw Ei Ei Min, Director, Promotion of Indigenous and Nature Together (POINT)
PEB Secretary	Dr. Thaug Naing Oo, Director, Forest Research Institute, Forest Department, National Programme Director, UN-REDD Programme, Myanmar
Observers/Donors	Mr. Mangshang Yaw Bawm, National Programme Officer, Embassy of Finland
Participating Agencies	Mr. Biplove Choudhary, Team Leader, Sustainable and Inclusive Growth Programme, UNDP Myanmar, Mr. Franz Eugen Arnold, Chief Technical Advisor, FAO Myanmar
UN- REDD Programme	Mr. Timothy Boyle, Regional Advisor, UNDP Bangkok Mr. Ben Vickers, Regional Programme Officer, FAO Bangkok Daw Khin Hnin Myint, Programme Coordinator, UNDP Myanmar U Min Soe, Stakeholder Engagement Officer, UNDP Myanmar U Thein Zaw Win, Communication Officer, UNDP Myanmar U Kyaw Min Aung, Programme Assistant, UNDP Myanmar Daw Phyo Pa Pa Han, REDD+ Office Programme Assistant, UNDP, Myanmar Daw Thinn Thitsar Kyaw, Project Assistant, FAO Myanmar

Opening

The meeting was opened with remarks by the co-chairs, Dr. Nyi Nyi Kyaw, the DG of the Forest Department and Mr. Peter Batchelor, the UNDP Country Director.

In his opening, Dr Nyi Nyi Kyaw reviewed progress made during 2017, noting that there is now a draft National REDD+ Strategy, the initial FREL was already submitted to UNFCCC through UNFCCC focal person on 8th of January 2018, and a National Forest Inventory design document is being prepared. He noted that the process to develop a SIS has begun and called for acceleration of this process. The National REDD+ Taskforce is now fully active, and the preparation of a GCF proposal is important as it represents a stepping-stone towards Phase 3 and results-based payments.

Mr. Peter Batchelor mentioned that the UNDP Country Office had undergone some profound changes, with the creation of a Sustainable and Inclusive Growth programme, under which the UNDP component of the UN-REDD Programme falls. He commented that the GCF proposal is opening some interesting opportunities for collaboration with the private sector, and that the up-coming meeting of the ASEAN Institute for Green Economy (AIGE) would also open doors to broader engagement.

The co-chairs offered other members of the PEB the opportunity to make opening remarks.

U Hla Maung Thein noted that REDD+ is an instrument to implement Myanmar's Nationally-Determined Contribution, and a very important one since forests are the largest contributor to GHG emissions. He urged that the GCF proposal be developed as quickly as possible.

Ms. Xiaojie Fan mentioned that an FAO TCP project was being launched the next day and expressed FAO interest in working on the GCF proposal.

Decision PEB 3/5 provided for a report to each PEB meeting of the activities of the National REDD+ Taskforce. The summary was provided by Dr. Thaung Naing Oo, Secretary to the Taskforce.

The Taskforce held its 2nd meeting on 15 December 2017. In addition to presentations by various REDD+ related projects, the Taskforce discussed how it can effectively deliver its mandate. It reached several decisions on this matter, two of which related to UN-REDD. These were:

- The TF requests the UN-REDD Programme to compile a database of "REDD+ related programmes for review and approval at next TF meeting; and
- The TF has requested the UN-REDD Programme to prepare a detailed analysis of costs and benefits of mixing forest carbon schemes in Myanmar (Decision 2/2). This should be presented to the 3rd meeting of the TF

The Taskforce decided that it would meet at least every 3 months during 2018, meaning its next meeting will be in March.

Discussion

The PEB agreed to the two requests from the Taskforce for assistance from UN-REDD (**Decision 4/4**).

Session 1: Updates

a) State of advance UN-REDD Programme in Myanmar, development towards major targets for 2017

Dr Thaung Naing Oo, the National Programme Director of UN-REDD Programme presented the progress and achievements of the programme implementation during 2017. He focused only on those outputs and activities where some delays had been encountered.

No delays had been encountered in Outcome 1. In Outcome 2, development of a Capacity building plan and Competency framework, which was encountering severe delays at the time of PEB-3, had now overcome the barriers, due to corrective action recommended by the PEB. Provision of training had encountered slight delays due to a delay in contracting the service provider.

In Outcome 3, delays were encountered in developing the clarification of safeguards and in the PLR/GRM analysis, due to the contracting process of consultants and service providers. In Outcome 4, slight delays were encountered in the land cover classification and NFI design, due to technical problems. In Outcome 5, the development of a REDD + investment plan was delayed due to delays in consultant recruitment.

Overall delivery against budget was 104%, due to a very high delivery for UNEP, accounted for by expenditures originally planned for 2016 being completed in 2017 (FAO 95%, UNDP 99%, and UNEP 146%).

Discussion

The PEB discussed the delays and overall progress. The communications work was highlighted, and the need to ensure that the language was appropriate to the audience noted, together with a request to focus on parliamentarians in 2018. It was also noted that the draft National REDD+ Strategy should be presented to the Land Use Council (**Decision 4/13**). It was noted that there was an arithmetical error in the figures for FAO expenditure provided in the presentation. The corrected figures are:

Agency	Approved budget	Committed	Spent	Delivery %
FAO	540,778	44,108	468,933	95
UNDP	836,583	199,639	631,985	99
UNEP	109,527	49,550	113,212	146
Total	1,486,933	293,297	1,258,238	104

b) Fulfillment of actions from meetings minutes of last PEB meeting in July 2017

Daw Khin Hnin Myint, Programme Coordinator of UN-REDD Programme presented the actions and follow-up activities taken on the 3rd PEB meeting decisions. Action had been taken on all decisions. For many of the decision, further information was provided in subsequent agenda items.

c) Proposed revisions to UN-REDD Results Framework

Mr. Tim Boyle, interim CTA, presented the revised programme results framework prepared by the Regional team and PMU, responding to PEB Decision 3/3, has revised. Attention was paid to the desire to avoid having to refer back to the UN-REDD Executive Board for approvals of substantive changes at Outcome or Output level. The proposed wording changes at Outcome and Output level were mainly to ensure that the wording corresponded with the result-level – for example, that wording of an Output did not represent an activity. Many more changes were made to the wording of indicators to strengthen them.

Discussion

The PEB agreed that none of the wording changes at Outcome or Output level represented substantive changes, and requested that the PMU continue to report on the need for further changes. The PEB approved the changes, subject to one modification: Output 5.1 should be “National REDD+ Strategy finalized”, rather than simply “National REDD+ Strategy” (**Decision 4/3**).

d) M&E plan and results for Year 1

Responding to PEB Decision 3/3, an M&E plan has been developed. Daw Khin Hnin Myint presented the results from year 1 indicators. Year 1 targets were met or exceeded for 8 indicators; targets were nearly met for 4 indicators, and not met for two indicators, both under Output 2.1, relating to access to, and availability of information.

Discussion

The PEB noted the progress made and the shortcomings in meeting targets under Output 2.1. The PEB instructed the PMU to emphasize work on communications to ensure Output 2 indicators are met for year 2 (**Decision 4/8**). The PEB approved the M&E plan (**Decision 4/2**).

e) Report on experiences under PEB Decision 3/10 (ref. PEB Decision 3/11)

PEB Decision 3/10 delegated authority to the NPD to approve budget changes across outputs or budget lines within outputs, within stated limits. Decision 3/11 instructed the PMU to prepare a report on experiences in implementing Decision 3/10. Dr. Thaug Naing Oo presented the report, noting that while many budget revisions had been made over the previous 6 months, none had been required that would have exceeded the limits of delegation proposed by the PEB.

Discussion

The PEB concluded that the provisions of Decision 3/10 were appropriate and should be continued (**Decision 4/5**).

f) Proposed follow-up actions on South-South cooperation between Brazil and Myanmar

Mr. Tim Boyle presented the results of follow-up actions on possible S-S cooperation with Brazil. The key issues are:

- The complexities of bilateral cooperation (especially lengthy approval process) were noted;
- A trilateral arrangement involving UN agencies was recommended;
- 3rd-party financing (donor support) is likely to be needed to move forward

Consequently, it was proposed that the PMU continue to explore the possibility of cooperation with Brazil, but that in the absence of 3rd-party funding, it was unlikely that such cooperation was feasible.

Discussion

The PEB concurred with the proposed course of action (**Decision 4/12**).

Session 2: Items for information

a) Report on Myanmar side-event at COP-23

Daw Khin Hnin Myint summarized the results of the COP-23 side event.

Discussion

U Hla Maung Thein, who represented Myanmar on a panel discussion at the event, commented that he had been interested in the presentations by PNG, and considered that there was some interesting potential for cooperation with PNG. Naw Ei Ei Min commented that in looking at such cooperation, the subject matter should not be limited to government-to-government cooperation, but also embrace opportunities for CSO cooperation, since CSOs also have similar activity of learning and sharing from the region and international level engagement in REDD+ and Climate change initiatives. The possibility of cooperation with PNG was incorporated into **Decision 4/12**.

b) Proposal for expanded information exchange at PEB-5

Mr. Tim Boyle presented a concept for a "REDD+ Retreat", possibly in association with the next meeting of the PEB or a meeting of the Taskforce. The objectives of the Retreat would be to:

- Update all partners on the status of all elements of the Warsaw Framework for REDD+ (NRS, FREL, NFMS, SIS);
- Exchange information on objectives and progress of all REDD+ related initiatives;
- Discuss and agree on approaches to ensure effective coordination among initiatives and the way forward for Myanmar to qualify for REDD+ results-based payments.

Participants would include members of the PEB and Taskforce, staff of the PMU, FAO and UNDP Country Offices, and FAO, UNDP and UNEP Regional Offices, representatives of approximately 12 REDD+ related initiatives, and members of TWGs, giving a total of around 75.

Discussion

The PEB concluded that the concept was a good one. It was proposed that Bago Yoma might be a suitable location. Proposals for additional participants included CSO's, parliamentarians, representatives of donors, and technical experts from other countries. A date in May or June was considered optimal. PEB requested to PMU to give an estimate of the budget for the REDD+ Retreat. The discussion lead to **Decision 4/6**.

Session 3: Items requiring Decisions

Work plan for 2018

Daw Khin Hnin Myint presented the budget plan for 2018. Reflecting an acceleration of activities, the proposed budget for FAO is USD 1,052,196; for UNDP USD 1,145,500; and for UNEP (including funds channeled through UNDP), USD 54,348.

Discussion

The PEB noted that there was not yet a workplan presented and instructed the PMU to prepare one (**Decision 4/1**) – it is appended as Annex 1 to this document. The PMU drew attention to the need for an MTR, and instructed the PMU to prepare ToR, to be presented to the next meeting of the PEB, for an MTR scheduled in the 4th quarter of 2018 (**Decision 4/9**). The large amount of funds under Outcome 4 being used for capacity building was noted, and the PEB instructed the PMU to prepare a note clarifying how national capacity is being built through the programme, as required by DACU (**Decision 4/10**). The PEB also noted that the Second National Communication (SNC) is now preparing by the focal agency of ECD and as it is strongly linked to the UN-REDD Programme, PEB instructed the PMU to facilitate the exchange of information relevant to the preparation of a GHG Inventory as a part of SNC development, in order to avoid duplication/contradiction (**Decision 4/11**). The REDD+ MRV Team Leader, Mr. Franz Arnold and Ms. Khin Hnin Myint are already appointed as members of Forestry Sector in SNC development. Finally, the PEB instructed the PMU to ensure more rapid progress on safeguards (**Decision 4/7**).

Decisions and Action points

Decision 4/1: The PEB provisionally approves the AWP/2018, subject to a revised version showing the timeframe of each activity being circulated for comment.

Decision 4/2: The PEB approves the M&E plan.

Decision 4/3: The PEB approves the proposed changes to the Results Framework, subject to modification to the wording of output 5.1

Decision 4/4: The PEB approves the two requests received from the National REDD+ Taskforce for UN-REDD assistance on issues of relevance to the operations of the Taskforce

Decision 4/5: The PEB confirms the arrangements related to delegation of authority for budget modifications within the limits established by PEB Decision 3/10

Decision 4/6: The PEB endorses the proposal to organize a REDD+ Retreat and instructs the PMU to explore the possibility of engagement by other countries

Decision 4/7: The PEB instructs the PMU to accelerate work on safeguards while stressing the importance of developing a robust approach to safeguards

Decision 4/8: The PEB instructs the PMU to emphasize awareness raising in 2018, to address the failure to meet targets established in the M&E plan, and to develop plans to

raise awareness of parliamentarians (possibly in conjunction with UNDP's work on this issue) and staff of law enforcement agencies

Decision 4/9: The PEB instructs the PMU to prepare for a MTR, to be held in the 2nd half of the year, and to present to the next meeting of the PEB draft ToR that have been consulted with FD and ECD

Decision 4/10: The PEB instructs the PMU to prepare a note clarifying how national capacity is being built through the programme, as required by DACU

Decision 4/11: The PEB instructs the PMU to facilitate the exchange of information relevant to the preparation of a GHG Inventory with the team preparing the Second National Communication, in order to avoid duplication/contradiction

Decision 4/12: The PEB instructs the PMU to continue to explore opportunities for S-S cooperation with Brazil, and to follow up on the COP-23 side-event by exploring opportunities for S-S cooperation with PNG

Decision 4/13: The PEB instructs the PMU to assist the National REDD+ Taskforce in preparations for the National REDD+ Strategy to be presented to the National Land Use Council

Next meeting

The next PEB meeting will be scheduled for July 2018, with the preferred venue in Yangon.

Attachments

- Agenda of the meeting
- AWP 2018

Minutes approved by


Dr. Nyi Nyi Kyaw
Director General, Forest Department
Co-Chair of PEB


Mr. Peter Batchelor
Country Director, UNDP
Co-Chair of PEB

**UN-REDD Programme, Myanmar
4th Programme Executive Board Meeting**

Annotated Agenda

No.	Time	Items	
1	09:00 – 09:15	Opening remarks by DG of the Forest Department and UNDP Country Director	Co-chairs (FD, UNDP)
2	09:15 – 09:25	Invitation to the Chair of the National REDD+ Taskforce to brief the PEB about the activities of, and progress by the Taskforce Decision PEB 3/5 invited the Chair of the National REDD+ Taskforce to attend future PEB meetings in order to share information about Taskforce activities. The Taskforce will meet on the morning of December 12 th , and the Chair of the Taskforce will provide a verbal report to the PEB on activities undertaken and decisions made by the Taskforce	Dr. Thaug Naing Oo, Secretary, National REDD+ Taskforce
3	09:25 – 09:45	Discussion about future coordination and cooperation between the PEB and Taskforce Following from the previous agenda item, the PEB will discuss with the Chair of the Taskforce what form future coordination and cooperation between the two bodies might take. The PEB might like to consider options such as expanded meetings for knowledge exchange (see Agenda item 10), and linked pages on the REDD+ Myanmar website in addition to the regular exchanges of information managed by the Secretary to the PEB, as envisioned in Decisions 3/5 and 3/6.	All PEB
Section 1: Updates			
4	09:45 – 09:55	State of advance UN-REDD Programme in Myanmar, development towards major targets for 2017 (Document PEB4/2) The PEB may want to comment on measures to rectify any shortcomings highlighted in the presentation	Dr. Thaug Naing Oo, NPDP
5	09:55 – 10:10	Discussion, questions and answers	All PEB
6	10:10 – 10:20	Fulfilment of pending actions from meetings minutes of last PEB meeting in Dec 2016 (Document PEB4/3) The PEB may want to comment on measures to address items not fully implemented	Daw Khin Hnin Myint, NPC
7	10:20 – 10:30	Proposed revisions to UN-REDD Results Framework (Document PEB4/4) Responding to PEB Decision 3/3, the Regional team and PMU has revised the programme's results framework. In doing so, attention was paid to the desire to avoid having to refer back to the UN-REDD Executive Board for approvals of changes at Outcome or Output level. The PEB may wish to review the explanations of changes provided in Document PEB 4/5 and	Tim Boyle, CTA (a.i.)

		consider whether (a) further revisions are desirable; and (b) whether the proposed revisions should be referred to the UN-REDD Executive Board	
8	10:30 – 10:40	<p>M&E plan and results for Year 1 (Document PEB4/5)</p> <p>Responding to PEB Decision 3/3, an M&E plan has been developed (Document PEB 4/5). An M&E plan for 2017 was extracted from this overall plan, and the results of 2017 monitoring are provided in and Annex to Document PEB 4/4.</p> <p>The PEB may wish to consider whether 2017 targets have been attained, and in any case where the target has not been reached, propose measures to ensure that the target is attained as soon as possible</p>	Daw Khin Hnin Myint, NPC
9	10:40 – 10:45	<p>Report on experiences under PEB Decision 3/10 (ref. PEB Decision 3/11) (Document PEB4/6)</p> <p>PEB Decision 3/10 delegated authority to the NPD to approve budget changes across outputs or budget lines within outputs, within stated limits. Decision 3/11 instructed the PMU to prepare a report on experiences in implementing Decision 3/10. Document PEB 4/6 provides this report.</p>	Dr. Thaug Naing Oo, NPD
10	10:45 – 10:50	<p>Proposed follow-up actions on South-South cooperation between Brazil and Myanmar (Document PEB4/7)</p> <p>Responding to PEB Decision 3/8, the PMU has been in correspondence with UNDP/Brazil on possible follow-up actions, following the study tour to Brazil in July 2017. A possible proposal is outlined in Document PEB 4/7</p>	
11	10:50 – 11:00	Discussion, questions and answers	All PEB
Section 2: Items for Information and Provision of Advice			
12	11:00 – 11:20	<ul style="list-style-type: none"> - Report on Myanmar side-event at COP-23 (Document PEB4/8) - Proposal for expanded information exchange at PEB-5 (Document PEB4/9) <p>The PEB may wish to advise on follow-on actions to build on the results of the COP-23 side-event.</p> <p>A proposal is presented for an expanded event in association with the 5th meeting of the PEB to provide REDD+ partners in Myanmar with an opportunity to exchange information and knowledge. The PEB may wish to consider the proposal and outline agenda included in Document PEB 4/9, and to make recommendations as to how to proceed</p>	Daw Khin Hnin Myint, NPC
13	11:20 – 11:30	Discussion, questions and answers	All PEB
Section 3: Items for Decisions			
14	11:30 – 11:45	<p>Annual Workplan for 2018 (Document PEB4/10)</p> <p>The proposed AWP for 2018 is presented. The PEB may wish to review the proposed activities and to comment on their relevance, including issues of cost-effectiveness and comparative advantages of the UN-REDD Programme</p>	Daw Khin Hnin Myint, NPC
15	11:45 – 12:10	Discussion and decisions	All PEB
16	12:10 – 12:25	Planning for next PEB meeting (dates and topics)	All PEB

		PEB members may wish to identify additional topics, not raised during previous discussions. A date for the 5 th meeting of the PEB, approximately 6 months after the 4 th meeting, needs to be set.	
17	12:25 – 12:30	Closing remarks	Co-chairs
18	12:30	Lunch	

2018 WORK PLAN FOR UN-REDD MYANMAR

Expected outputs	Planned Activities	UN Agencies	2018			
			Q1	Q2	Q3	Q4
Outcome 1: Relevant stakeholders have the capacities to support implementation of REDD+						
Output 1.1 Strengthened stakeholder representation and engagement	Activity 1.1.1 Undertake regular engagement actions, as required: CSOs	UNDP				
	Activity 1.1.2. Undertake regular engagement actions, as required: private sector	UNDP				
	Activity 1.1.3 Undertake regular engagement actions, as required: EAO's	UNDP				
	Activity 1.1.4. Undertake regular engagement actions, as required: government	UNDP				
	Activity 1.1.5 Undertake regular engagement actions, as required: other/combined stakeholder groups	UNDP				
	Activity 1.1.6. Undertake annual assessment of stakeholder engagement and knowledge	UNDP				
Output 1.2 REDD+ management entities operate effectively	Activity 1.2.1 Support establishment of National REDD+ Taskforce	UNDP				
	Activity 1.2.2. Support regular meetings of the Taskforce	UNDP				
	Activity 1.2.3. Support regular meetings of TWGs	UNDP				
	Activity 1.2.4. Organize at least 2 meetings of the PEB every year	UNDP				
Outcome 2: National institutions have capacity to implement effective and participatory governance arrangements for REDD+						
Output 2.1 Institutional measures for REDD+ awareness raising and information flow defined and operationalized	Activity 2.1.1. Undertake a Competency Framework (CFW) and rapid Capacity Building Needs Assessment (CBNA)	UNDP				
	Activity 2.1.2. Implement specific capacity building actions based on CFW/CBNA	UNDP				
	Activity 2.1.3. Develop and implement a Myanmar REDD+ Communications Strategy	UNDP				
Output 2.2 Legal and policy framework for REDD+ implementation adapted and reinforced, as necessary	Activity 2.2.1. Prepare draft report of PLR framework assessment to support PaMs implementation in relation to REDD+	UNDP				
	Activity 2.2.2. Prepare report of findings and recommendations to propose or strengthen GRM for REDD+ implementation and draft of prioritized amendments in PLR framework and recommended actions	UNDP				
	Activity 2.2.3. Prepare final report consisting of key findings, recommendations and next steps	UNDP				
	Activity 2.2.4. Conduct consultations on recommendations and propose actions based on those recommendations	UNDP				
	Activity 2.2.5. Initiate test of pilot GRM in one state/region	UNDP				

Outcome 3: REDD+ safeguards can be effectively applied and information on safeguards reported to UNFCCC						
Output 3.1 Myanmar's approach to REDD+ safeguards	Activity 3.1.1 Provision of additional training and capacity-building on safeguards for relevant stakeholders (including for TWG members)	UNEP	■			
	Activity 3.1.2. Consolidate benefits & risks assessment to feed into clarification and other work (e.g. PLR review)	UNEP		■		
	Activity 3.1.3. Develop draft clarification, drawing on benefits & risks, PLRs, existing P&C	UNEP		■		
	Activity 3.1.4. Review, refine and finalize draft clarification (incl. workshop)	UNEP			■	
	Activity 3.1.4. Development of indicators and methods for collecting, validating and publishing information (related to SIS)	UNEP			■	■
	Activity 3.1.5. Filling gaps in information systems and setting up institutional arrangements	UNEP			■	■
Output 3.2 Myanmar's Safeguards Information System (SIS)	Activity 3.2.1. Discussion of SIS objectives and proposed process for developing SIS in TWG-SES meeting	UNEP	■			
	Activity 3.2.2. Development of initial information needs assessment, based on safeguards clarification and related documents (benefits and risks assessment, PLR review)	UNEP		■	■	
	Activity 3.2.3. Presentation and discussion of information needs assessment with TWG-SES members (and other stakeholders as relevant), and initial consultations on existing information systems and sources related to safeguards	UNEP			■	
	Activity 3.2.4. Develop proposal for SIS structure and function, including for the provision and sharing of information, utilizing synergies with NFMS	FAO			■	■
Outcome 4: Myanmar's national forest monitoring system (NFMS) operational and preliminary forest RELs/RLs submitted						
Output 4.1 Build capacity and develop national action plans on NFMS and RELs/RLs	4.1.1. Strengthening institutional capacities for NFI and NFMS	FAO	■	■	■	■
	4.1.2. Technical support to developing and improving Myanmar's FREL	FAO	■	■		
	4.1.3. Training and support to developing GHG-Inventory for the LULUCF sector (second national communication)	FAO			■	■
	4.1.4. Technical protocols for developing/assessing AD and EF of LULUCF for MRV purposes	FAO		■	■	
Output 4.2 Myanmar's Satellite Land Monitoring System and web-GIS portal	4.2.1. Develop national land use/ land use change maps/ assessment capacities	FAO	■	■	■	■
	4.2.2. Develop data storage, access and management system for spatial data	FAO			■	■
Output 4.3 Multipurpose National Forest Inventory designed and piloted	4.3.1. Developing NFI design, sample strategies and approaches including field trials and training for field crews	FAO	■	■	■	■

	4.3.2. Developing data analysis and management system for NFI/ NFM	FAO					
Outcome 5: National REDD+ Strategy under implementation							
Output 5.1. REDD+ Strategy finalized	5.1.2. Development of outlines of proposed policies and measures	UNDP					
	5.1.3. Drafting of strategy document	UNDP					
	5.1.4. National/subnational consultation process on draft REDD+ strategy (objectives, principles, geographic priorities, PaMs)	UNDP					
Output 5.2 REDD+ Investment Programme approved and piloted	5.2.1. Supplementary studies on specific drivers and/or PAMs	UNDP					
	5.2.2. Preparation of Investment Plan	UNDP					
	5.2.3. Support to piloting of specific measures	UNDP					
Programme Management							
PMU Operations	PMU 3. Operations and maintenance	UNDP					
Communications and KM	Comms 1. Establishment and management of website and social media platforms	UNDP					
	Comms 2. Video, TV and radio products	UNDP					
	Comms 3. Hard-copy products	UNDP					
M&E	M&E 1. Undertake M&E actions, analyze and report	UNDP					
	M&E 2. MTR	UNDP					